

# Institutional Arrangements to Strengthen Administrative Data: The Case of Performance Contracting in Kenya Uganda and Rwanda

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## PERFORMANCE CONTRACTING

Governments use performance contracting to improve service delivery, accountability, and performance in public institutions. This process can be used to enhance the coordination function of the National Statistics Office. Through PC, the members of the NSS can be impelled to submit administrative data to the NSO, build capacity of their statistics units as well as demonstrate use of data in decision making.



### KENYA

Government Departments and Agencies which make up the National Statistical System (NSS) set performance targets to be achieved within the Financial Year. In 2024, the government adopted the annual economic report produced by the NSO as reference for the PC evaluation process. The PC process is also opportunity for setting performance targets linked to data, such as government entities submitting administrative records or collaborating with the NSO on administrative data, and evidence of using data in decisions



### UGANDA

Ministries, Departments and Agencies conduct their data needs assessments; develop statistics plans and are required to develop schedules for the data they produce. Further, they are required to publish data in their annual statistical abstracts and submit the same to the NSO for national reports. This improves the process of data submission to the NSO.



### RWANDA

In Rwanda, performance assessment is through evaluation of achievements of government institutions in relation to National Plans. The process is called Imihigo. The evaluations which are conducted by the National Statistics Office, rely on data produced by the various government institutions. The role of the NSO in Imihigo gives it easier access to administrative data.

## PROPOSED FRAMEWORK



## CONCLUSION

An effective way of strengthening administrative data is to approach it from both the supply and demand side. The government is a key player on both sides: a producer of administrative data and a user of statistics compiled from these data. Comprehensive administrative data solves over half of data gaps. NSOs can explore Performance contracting or government evaluations to create a push effect - producers are required to provide administrative data for compilation of statistics, and pull effect - they are required to demonstrate use of data in decision making.